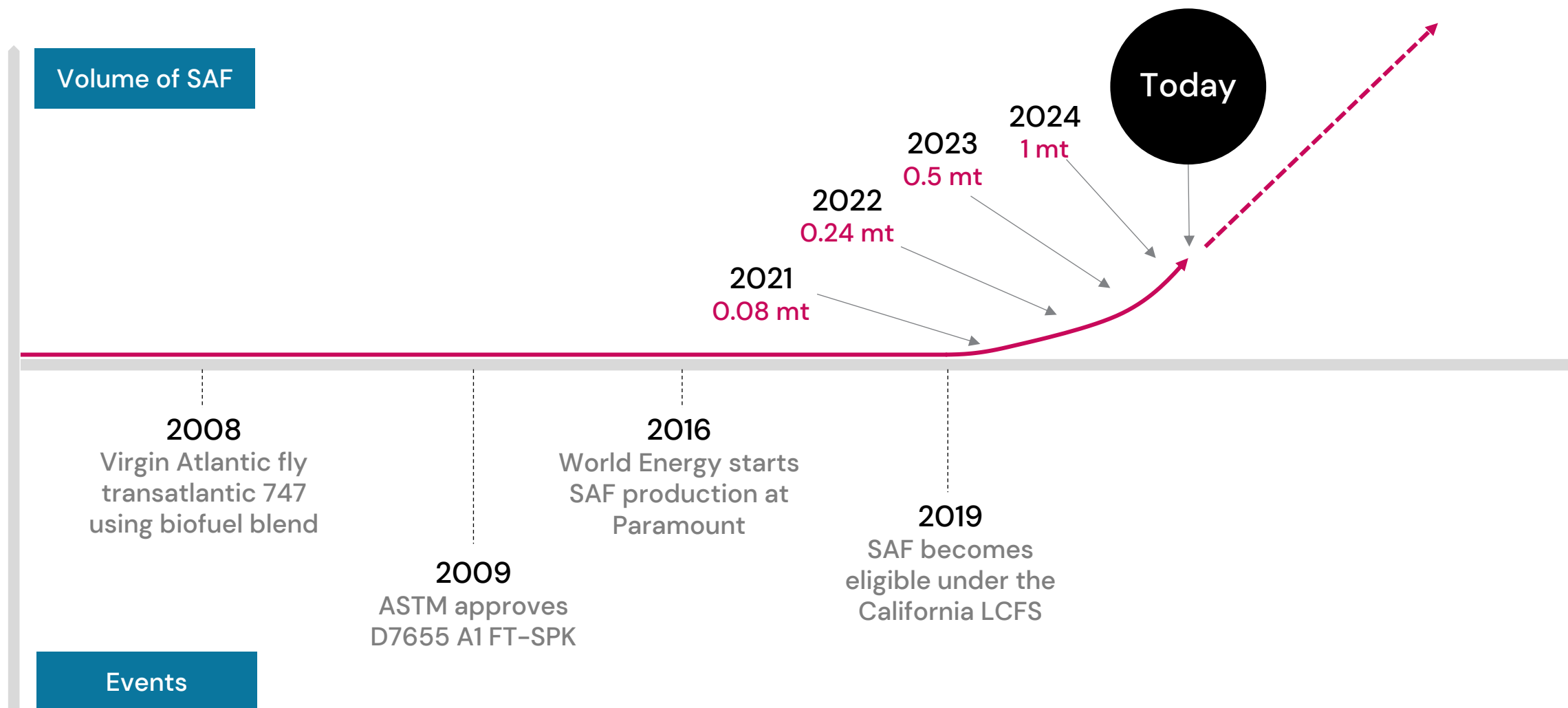




SAF Investor State of the Market

A Blanshard | 28/05/25

It's a great time to be working in this industry!



1

State of the market: More than required, less than we need

2

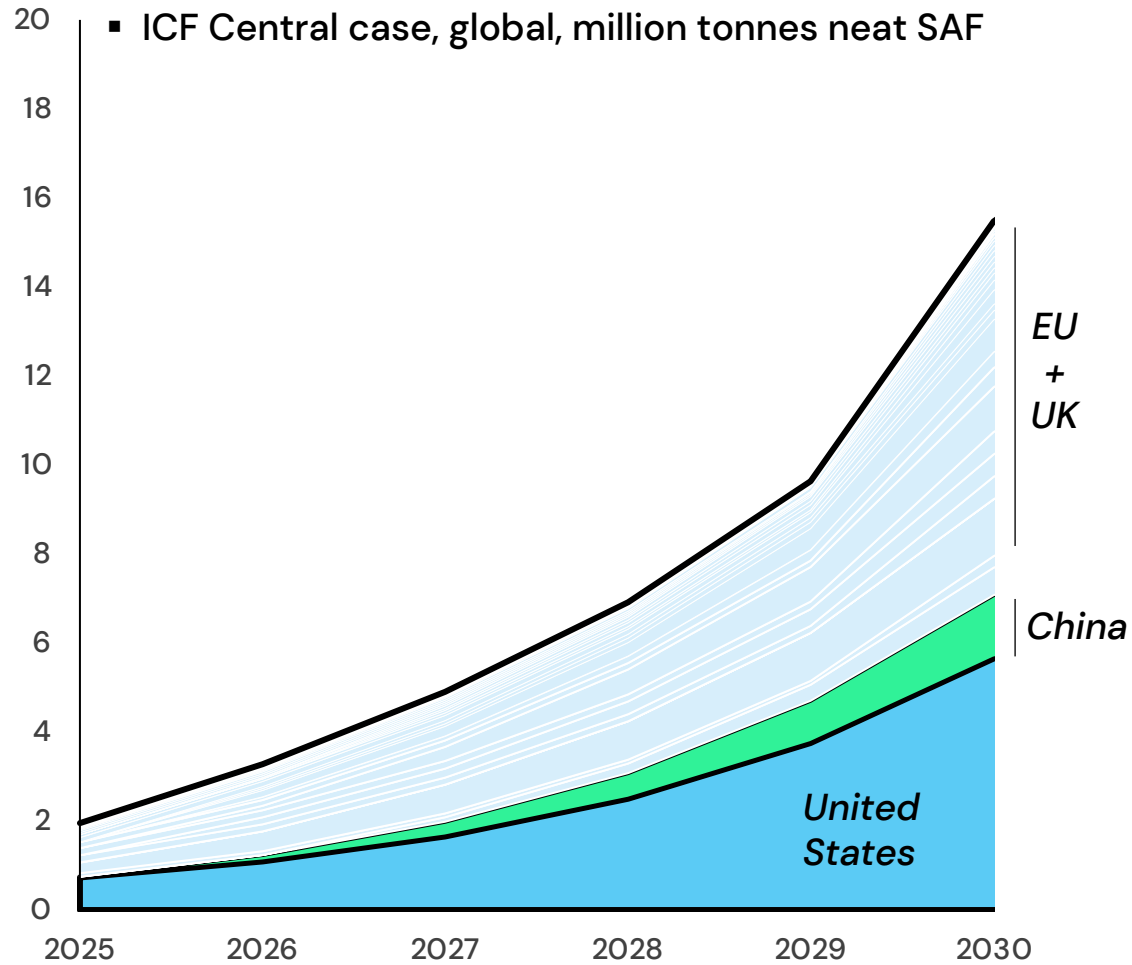
Geographies: Diversification and competition

3

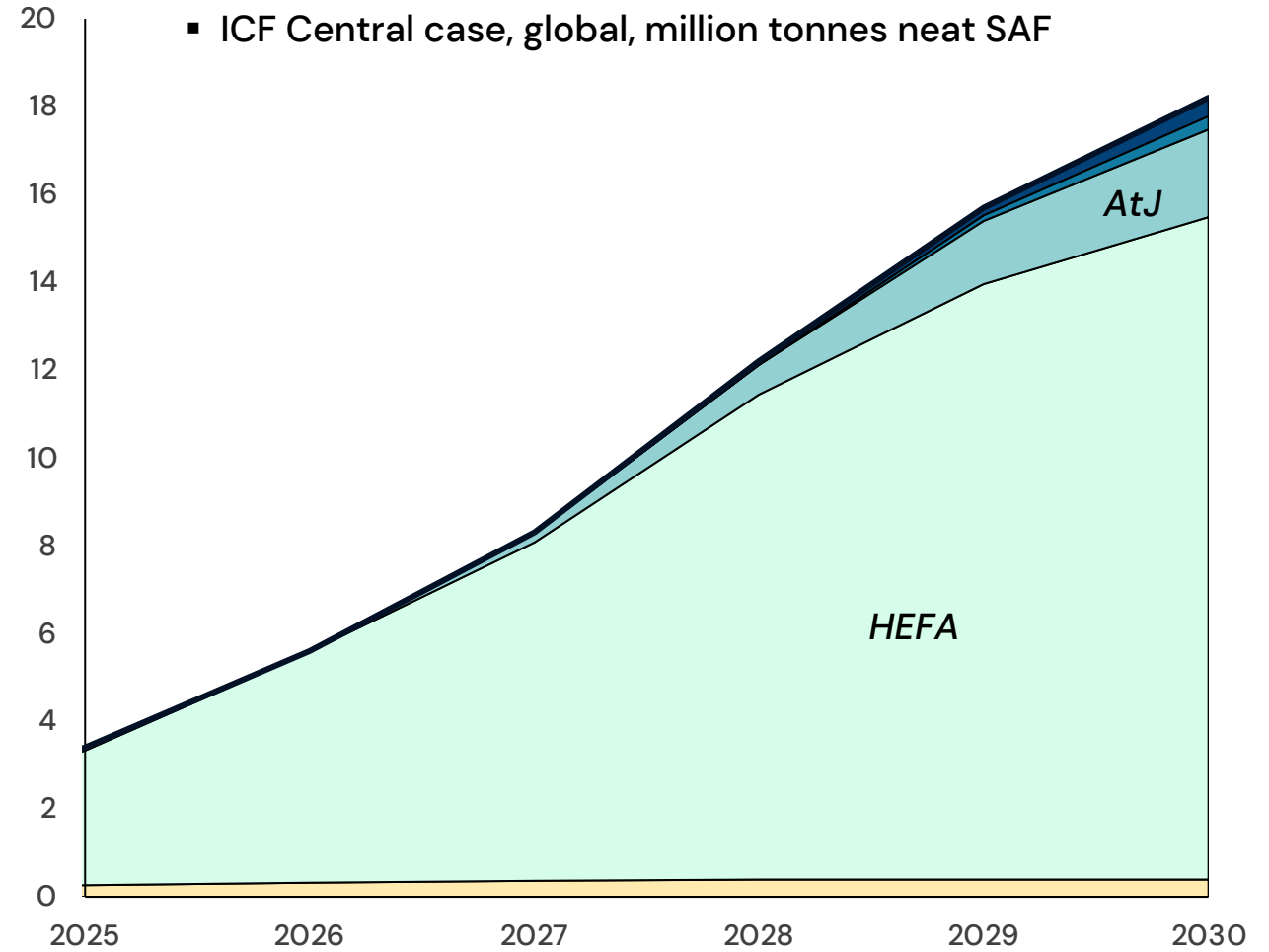
Technologies: The gap at the centre of the market

Outlook | Robust demand growth with increasing geographic diversification, supply dominated by Co-Pro and HEFA through 2030

Regulatory-driven Demand

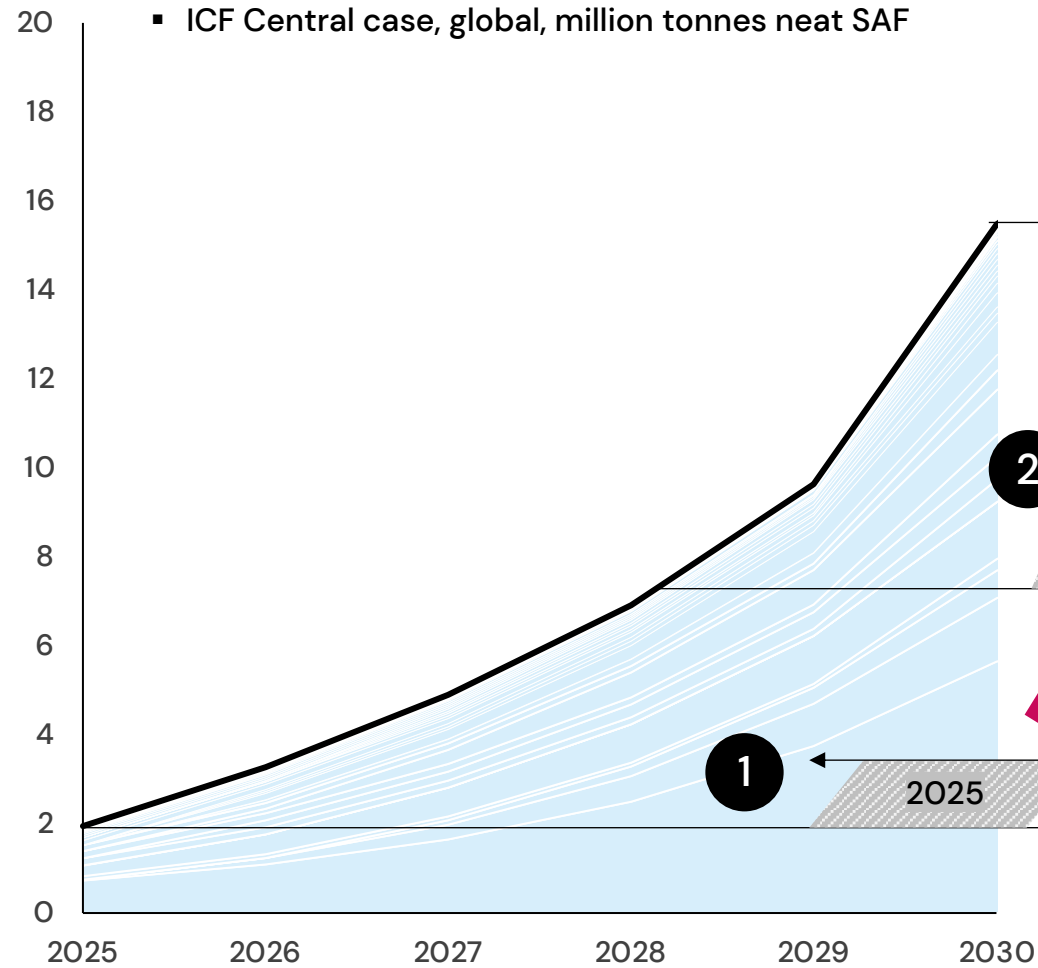


Supply

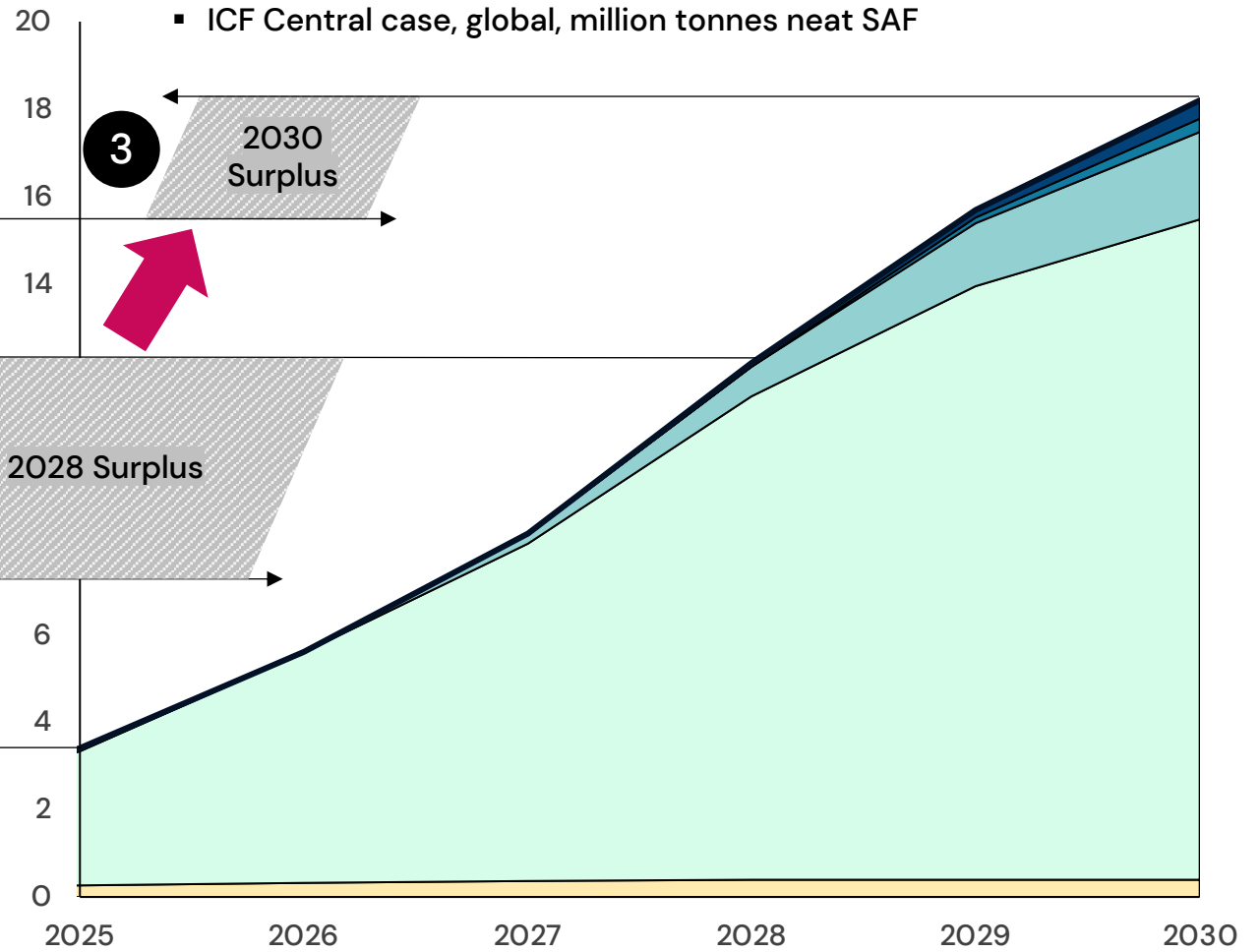


Supply-Demand balance | Demand jumps in 2025 and 2030, but could be outstripped mid-decade if many of the announced facilities commission

Regulatory-driven Demand

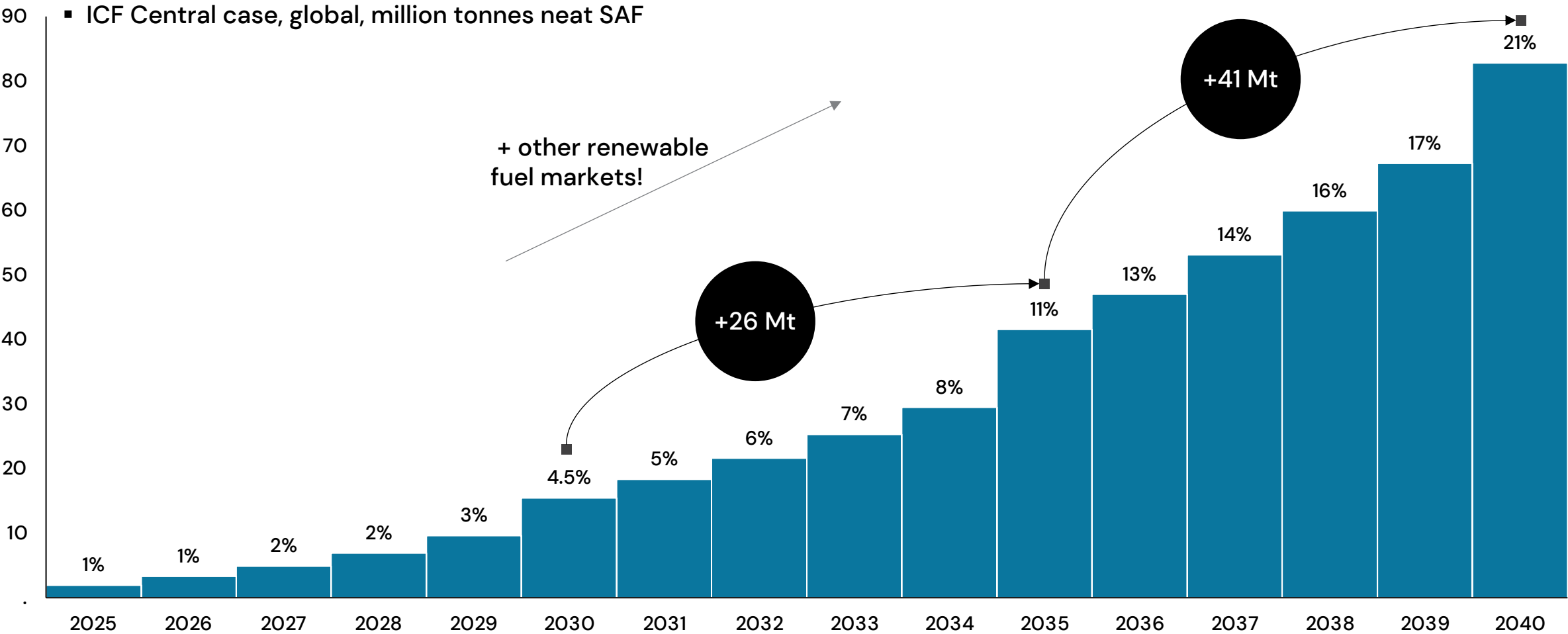


Supply



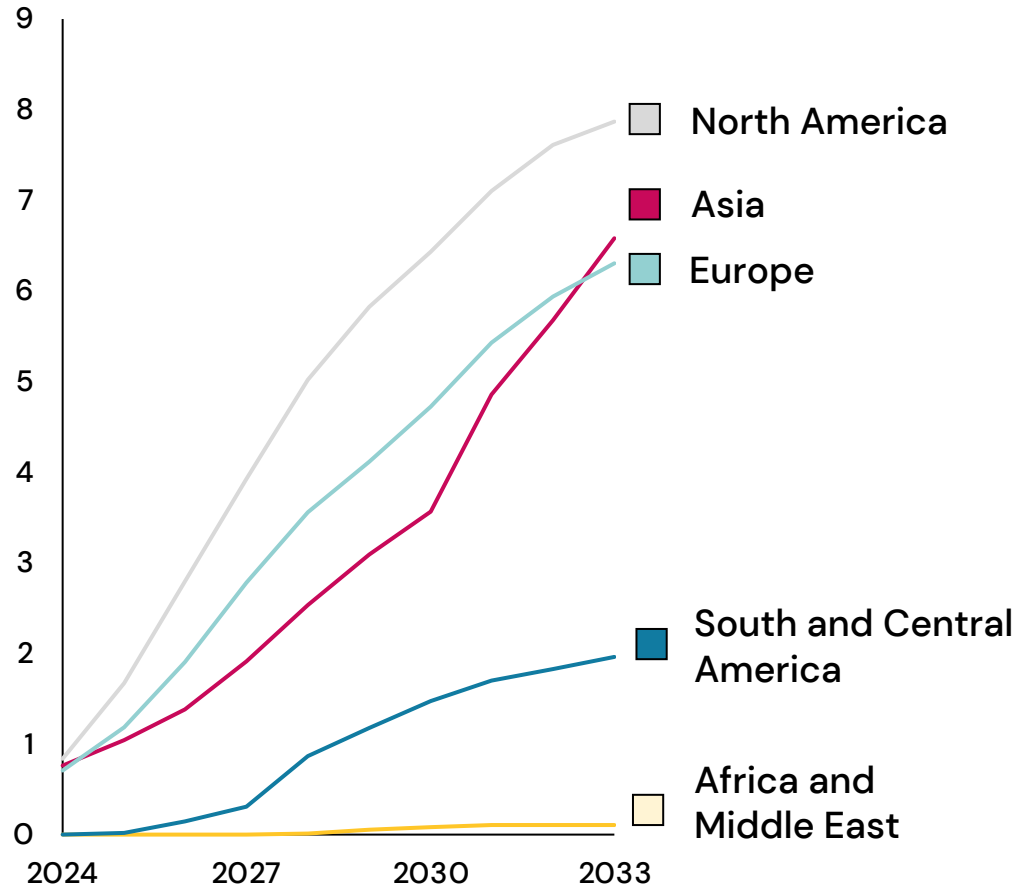
Long-term outlook | Doubling % every five years, putting pressure on feedstocks and potentially pricing stability

Regulatory-driven Demand

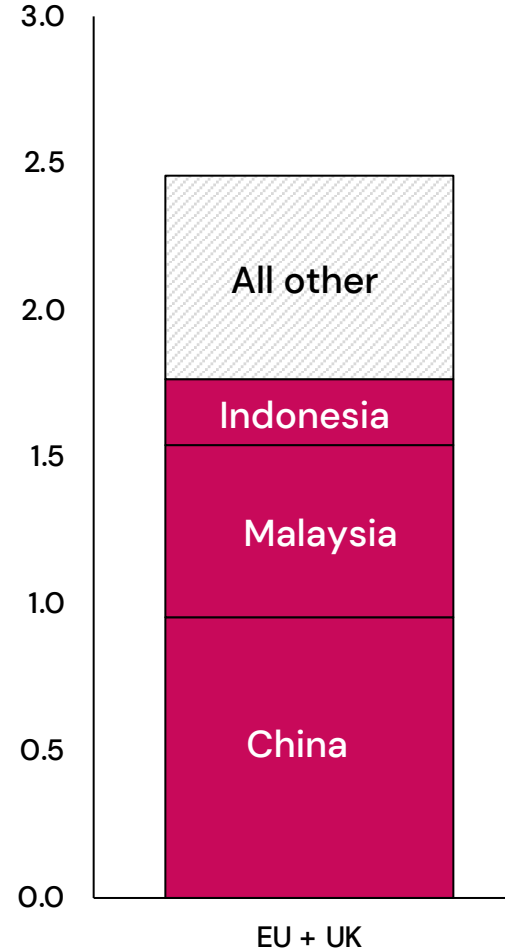


Changing geographies | Supply growth in North America and Europe projected to be overtaken by Asia over the next 10 years

1 Projected SAF Supply, 2024-2033
Million tonnes



2 Europe's used cooking oil imports
Million tonnes

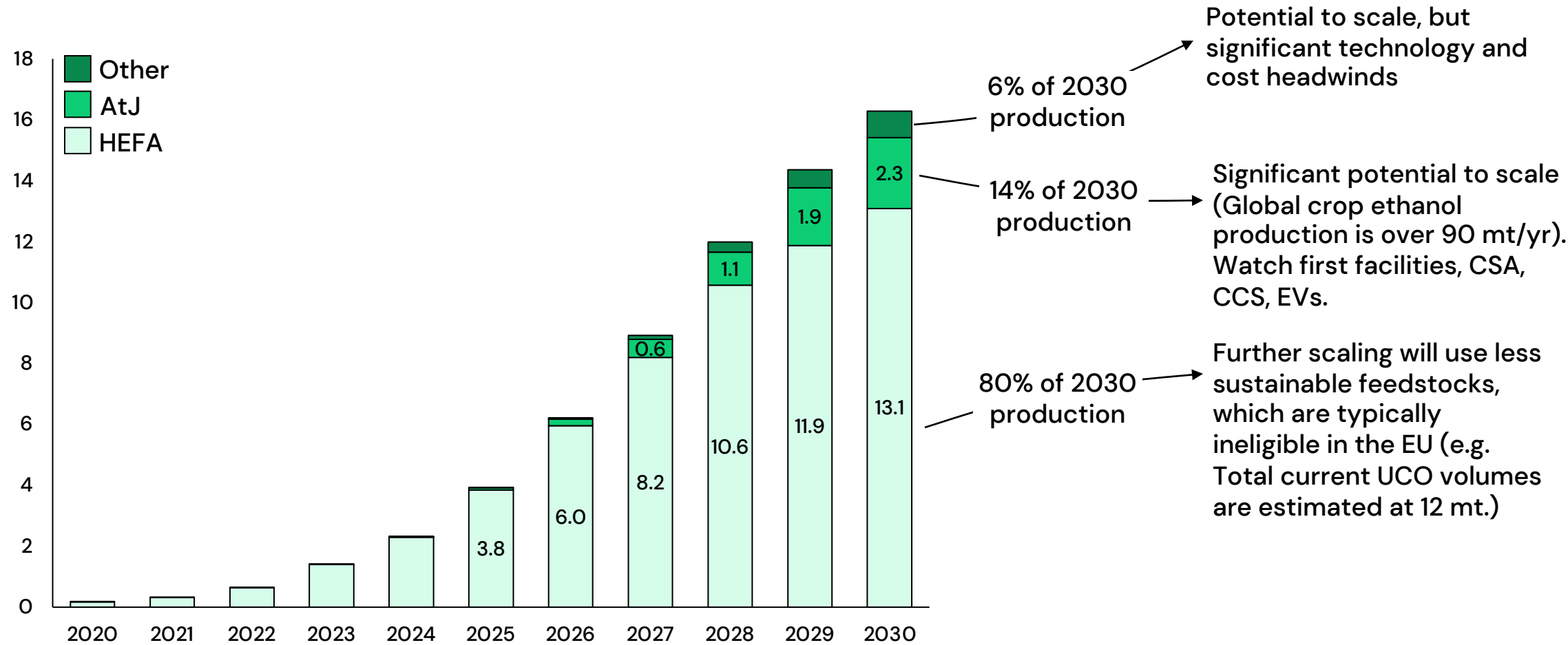


3 Selected Supplier partnerships



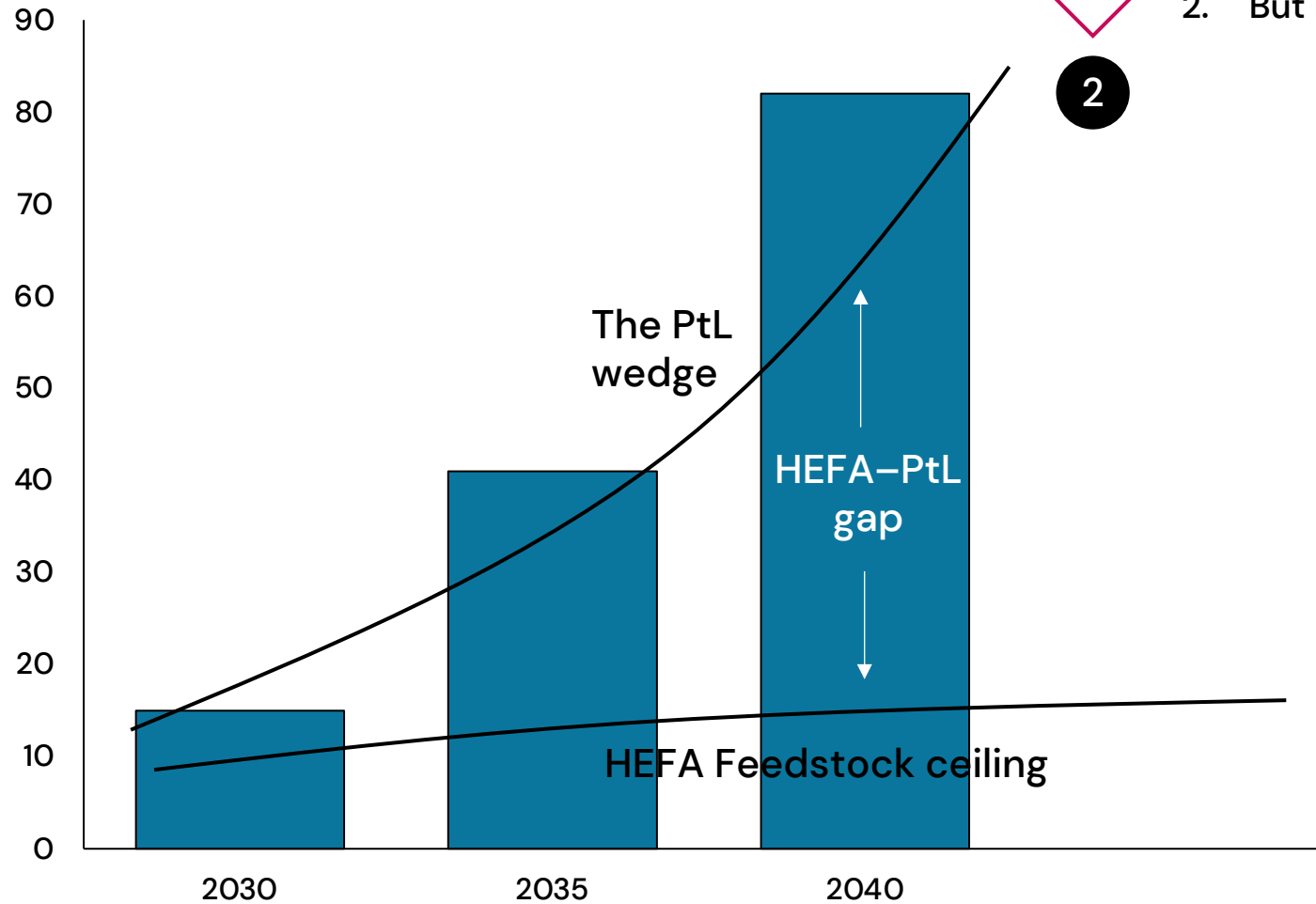
HEFA has out-competed other technology pathways. Advanced production is unlikely to succeed in a level market

Projected SAF Supply by technology category
Million tonnes neat SAF



Demand will continue to grow 2030+ but HEFA feedstocks will be constrained. The resulting gap creates challenges – and opportunities

Projected SAF Demand
Million tonnes neat SAF



Growing the PtL Wedge

1. Significant potential market space
2. But risk of using 'isolated' technologies



2



4

3

Additional impacts

- Improved business case to develop 2nd gen HEFA feedstocks
- Risk of policy adjustments

1

Raising the HEFA feedstock ceiling

1. Pressure on feedstocks
2. Importance of certification / risk of fraud
3. Increased use (displacement) of food-based feedstocks (where possible)



Four key trends in the SAF industry:

Trends:

- 1 The market is rapidly developing, driven by interlocking policies
- 2 Supply growth is outstripping regulatory demand in the near term
- 3 A handful of countries are leading. Some are focusing on supply (US + China) and others on demand (UK, EU, Singapore, B.C.).
- 4 Regulatory demand growth post 2030, amplified by demand from other industries.

Implications:

Growth!

Downwards pressure on (some) pricing, and opportunities in the voluntary market

Trade flows, and risk of protectionism

Pressures on feedstock and importance of certification / sustainability



Thank you!

Alastair.Blanshard@ICF.com

Sustainable Aviation Fuel Market Outlook

Thursday 5th June

Brussels

